

**BEFORE THE CORPORATION COMMISSION OF OKLAHOMA**

IN THE MATTER OF THE APPLICATION OF )  
OKLAHOMA GAS AND ELECTRIC COMPANY )  
FOR COMMISSION AUTHORIZATION OF A ) CAUSE NO. PUD 201400229  
PLAN TO COMPLY WITH THE FEDERAL CLEAN )  
AIR ACT AND COST RECOVERY; AND FOR )  
APPROVAL OF THE MUSTANG MODERNIZATION )  
AND COST RECOVERY )

Direct Testimony

of

John J. Spanos

on behalf of

Oklahoma Gas and Electric Company

August 6, 2014

John J. Spanos  
*Direct Testimony*

1 Q. **Please state your name and address.**

2 A. My name is John J. Spanos. My business address is 207 Senate Avenue, Camp Hill,  
3 Pennsylvania 17011.

4  
5 Q. **Are you associated with any firm?**

6 A. Yes. I am associated with the firm of Gannett Fleming Valuation and Rate Consultants, LLC  
7 (Gannett Fleming).

8  
9 Q. **How long have you been associated with Gannett Fleming?**

10 A. I have been associated with the firm since college graduation in June 1986.

11

12 Q. **What is your position with the firm?**

13 A. I am Senior Vice President.

14

15 Q. **On whose behalf are you testifying in this case?**

16 A. I am testifying on behalf of Oklahoma Gas and Electric Company (“OG&E” or the  
17 “Company”).

18

19 Q. **Please state your qualifications.**

20 A. I have over 28 years of depreciation experience which includes giving expert testimony in  
21 over 180 cases before 38 regulatory commissions, including this Commission. Please refer  
22 to Exhibit OG&E\_ (JJS-1) for my qualifications.

23

24 Q. **What is the purpose of your testimony in this proceeding?**

25 A. I sponsor the depreciation study performed for Oklahoma Gas and Electric Company  
26 attached hereto as Exhibit OG&E\_ (JJS-2) (“Depreciation Study”). The Depreciation Study  
27 sets forth the calculated annual depreciation accrual rates by account as of December 31,  
28 2013 for some steam generating facilities.

1 Q. **Please define the concept of depreciation.**

2 A. Depreciation refers to the loss in service value not restored by current maintenance, incurred  
3 in connection with the consumption or prospective retirement of utility plant in the course of  
4 service from causes that can be reasonably anticipated or contemplated, against which the  
5 Company is not protected by insurance. Among the causes to be given consideration are  
6 wear and tear, decay, action of the elements, obsolescence, changes in the art, changes in  
7 demand and the requirements of public authorities.

8  
9 Q. **Please identify the depreciation study you performed for OG&E.**

10 A. The study is a report entitled, “2013 Depreciation Study - Calculated Annual Depreciation  
11 Accruals Related to Generating Plant as of December 31, 2013.” This report sets forth the  
12 results of my depreciation study for OG&E. The study was prepared and the analyses that  
13 underlie the report were conducted under my direction and supervision.

14  
15 Q. **Is Exhibit OG&E\_ (JJS-2) a true and accurate copy of your depreciation study?**

16 A. Yes.

17  
18 Q. **Does Exhibit OG&E\_ (JJS-2) accurately portray the results of your depreciation study  
19 as of December 31, 2013?**

20 A. Yes.

21  
22 Q. **What was the purpose of your depreciation study?**

23 A. The purpose of the depreciation study was to estimate the annual depreciation accruals  
24 related to steam generating plant in service for financial and ratemaking purposes and  
25 determine appropriate average service lives and net salvage percentages for each plant  
26 account.

27  
28 Q. **Please describe the contents of Exhibit OG&E\_ (JJS-2).**

29 A. My report is presented in nine parts. Part I, Introduction, describes the scope and basis for  
30 the depreciation study. Part II, Estimation of Survivor Curves, includes descriptions of the

1 methodology of estimating survivor curves. Parts III and IV set forth the analysis for  
2 determining life and net salvage estimation. Part V, Calculation of Annual and Accrued  
3 Depreciation includes the concepts of depreciation and amortization using the remaining life.  
4 Part VI, Results of Study, presents a description of the results and a summary of the  
5 depreciation calculations. Parts VII, VIII and IX include graphs and tables that relate to the  
6 service life and net salvage analyses, and the detailed depreciation calculations.

7 The table on pages VI-4 and VI-5 presents the estimated survivor curve, the net  
8 salvage percent, the original cost as of December 31, 2013, the book depreciation reserve and  
9 the calculated annual depreciation accrual and rate for each account or subaccount. The  
10 section beginning on page VII-2 presents the results of the retirement rate analyses prepared  
11 as the historical bases for the service life estimates. The section beginning on page VIII-2  
12 presents the results of the salvage analysis. The section beginning on page IX-2 presents the  
13 depreciation calculations related to surviving original cost as of December 31, 2013.

14  
15 **Q. Please explain how you performed your depreciation study.**

16 A. I used the straight line remaining life method of depreciation, with the average service life  
17 procedure. The annual depreciation is based on a method of depreciation accounting that  
18 seeks to distribute the unrecovered cost of fixed capital assets over the estimated remaining  
19 useful life of each unit, or group of assets, in a systematic and rational manner.

20 **Q. How did you determine the recommended annual depreciation accrual rates?**

21 A. I did this in two phases. In the first phase, I estimated the service life and net salvage  
22 characteristics for each depreciable group, that is, each plant account or subaccount identified  
23 as having similar characteristics. In the second phase, I calculated the composite remaining  
24 lives and annual depreciation accrual rates based on the service life and net salvage estimates  
25 determined in the first phase.

1 Q. **Please describe the first phase of the depreciation study, in which you estimated the**  
2 **service life and net salvage characteristics for each depreciable group.**

3 A. The service life and net salvage study consisted of compiling historic data from records  
4 related to OG&E's plant; analyzing these data to obtain historic trends of survivor and net  
5 salvage characteristics; obtaining supplementary information from OG&E's management;  
6 and interpreting the above data as well as estimates used by other electric utilities to form  
7 judgments of average service life and net salvage characteristics.

8  
9 Q. **What historic data did you rely on to estimate service life characteristics?**

10 A. I analyzed the Company's accounting entries relating to plant additions, transfers, and  
11 retirements recorded during the period 1997 through 2013. The Company records also  
12 included surviving dollar value by year installed for each plant account as of December 31,  
13 2013

14  
15 Q. **What method did you use to analyze this service life data?**

16 A. I used the retirement rate method for all accounts. This is the most appropriate method when  
17 aged retirement data are available, because this method determines the average rates of  
18 retirement actually experienced by the Company during the period of time covered by the  
19 study.

20 Q. **Would you explain how you used the retirement rate method to analyze OG&E's**  
21 **service life data?**

22 A. I applied the retirement rate method to each different group of property in the study. For  
23 each property group, I used the retirement rate method to form a life table which, when  
24 plotted, shows an original survivor curve for that property group. Each original survivor  
25 curve represents the average survivor pattern experienced by the several vintage groups  
26 during the experienced band studied. The survivor patterns do not necessarily describe the  
27 life characteristics of the property group; therefore, interpretation of the original survivor  
28 curves is required in order to use them as valid considerations in estimating service life. The  
29 Iowa-type survivor curves were used to perform these interpretations.

1 Q. **What is an “Iowa-type Survivor Curve” and how did you use such curves to estimate**  
2 **the service life characteristics for each property group?**

3 A. Iowa-type curves are a widely used group of generalized survivor curves that contain the  
4 range of survivor characteristics usually experienced by utilities and other industrial  
5 companies. The Iowa curves were developed at the Iowa State College Engineering  
6 Experiment Station through an extensive process of observing and classifying the ages at  
7 which various types of property used by utilities and other industrial companies have been  
8 retired.

9 Iowa-type curves are used to smooth and extrapolate original survivor curves  
10 determined by the retirement rate method. We used Iowa curves and truncated Iowa curves  
11 in this study to describe the forecasted rates of retirement based on the observed rates of  
12 retirement and the outlook for future retirements.

13 The estimated survivor curve designations for each depreciable property group  
14 indicate the average service life, the family within the Iowa system to which the property  
15 group belongs, and the relative height of the mode. For example, the Iowa 55-R1 indicates  
16 an average service life of fifty-five years; a right-moded, or R, type curve (the mode occurs  
17 after average life for right-moded curves); and a low height, 1, for the mode (possible modes  
18 for R type curves range from 1 to 5).

19  
20 Q. **What approach did you use to estimate the lives of significant structures and**  
21 **production facilities?**

22 A. I used the life span technique to estimate the lives of significant facilities for which  
23 concurrent retirement of the entire facility is anticipated. In this technique, the survivor  
24 characteristics of such facilities are described by the use of interim survivor curves and  
25 estimated probable retirement dates. The interim survivor curve describes the rate of  
26 retirement related to the replacement of elements of the facility, such as, for a building, the  
27 retirements of plumbing, heating, doors, windows, roofs, etc., that occur during the life of the  
28 facility. The probable retirement date provides the rate of final retirement for each year of  
29 installation for the facility by truncating the interim survivor curve for each installation year  
30 at its attained age at the date of probable retirement. The use of interim survivor curves

1 truncated at the date of probable retirement provides a consistent method for estimating the  
2 lives of the several years of installation for a particular facility inasmuch as a single  
3 concurrent retirement for all years of installation will occur when it is retired.  
4

5 **Q. Has Gannett Fleming used this approach in other proceedings?**

6 A. Yes, we have used the life span technique in performing depreciation studies presented to  
7 many public utility commissions across the United States and Canada, including past studies  
8 for OG&E in Oklahoma.  
9

10 **Q. Are the factors considered in your estimates of service life and net salvage percents  
11 presented in Exhibit OG&E\_ (JJS-2)?**

12 A. Yes. A discussion of the factors considered in the estimation of service lives and net salvage  
13 percents are presented in Parts II and III of Exhibit OG&E\_ (JJS-2).

14 **Q. Would you please explain the concept of “net salvage”?**

15 A. Net salvage is a component of the service value of capital assets that is recovered through  
16 depreciation rates. The service value of an asset is its original cost less its net salvage. Net  
17 Salvage is the salvage value received for the asset upon retirement less the cost to retire the  
18 asset. When the cost to retire exceeds the salvage value, the result is negative net salvage.

19 Inasmuch as depreciation expense is the loss in service value of an asset during a  
20 defined period, e.g. one year, it must include a ratable portion of both the original cost and  
21 the net salvage. That is, the net salvage related to an asset should be incorporated in the cost  
22 of service during the same period as its original cost so that customers receiving service from  
23 the asset pay rates that include a portion of both elements of the asset’s service value, the  
24 original cost and the net salvage value.  
25

26 **Q. Please describe how you estimated net salvage percentages.**

27 A. I estimated the net salvage percentages incorporating the historical data for the period 1991  
28 through 2013 and considered estimates for other electric companies.

1 Q. **Were the net salvage percentages for generating facilities based on the same analyses?**

2 A. Yes, for the interim analyses. The net salvage percentages for generating facilities were  
3 based on two components, the interim net salvage percentage and the final net salvage  
4 percentage. The interim net salvage percentage is determined based on the historical  
5 indications from the period 1991-2013, of the cost of removal and gross salvage amounts as a  
6 percentage of the associated plant retired. The final net salvage or dismantlement component  
7 was determined based on the assets anticipated to be retired at the concurrent date of final  
8 retirement.

9

10 Q. **Have you included a dismantlement component into the overall recovery of generating  
11 facilities?**

12 A. Yes. A dismantlement component has been included to the net salvage percentage for steam  
13 and other production facilities.

14

15 Q. **Can you explain how the dismantlement component is included in the depreciation  
16 study?**

17 A. Yes. The dismantlement component is part of the overall net salvage for each location/unit  
18 within the production assets. Based on studies for comparable facilities of other utilities, it  
19 was determined that the dismantlement or decommissioning costs for steam production  
20 facilities is best calculated by dividing the dismantlement cost by the surviving plant at final  
21 retirement. These amounts at a location basis are added to the interim net salvage percentage  
22 of the assets anticipated to be retired on an interim basis to produce the weighted net salvage  
23 percentage for each location. The detailed calculation for each location is set forth on pages  
24 VIII-2 and VIII-3 of Exhibit OG&E\_ (JJS-2).

25

26 Q. **Please describe the second phase of the process that you used in the depreciation study  
27 in which you calculated composite remaining lives and annual depreciation accrual  
28 rates.**

29 A. After I estimated the service life and net salvage characteristics for each depreciable property  
30 group, I calculated the annual depreciation accrual rates for each group based on the straight

1 line remaining life method, using remaining lives weighted consistent with the average  
2 service life procedure. The calculation of annual depreciation accrual rates were developed  
3 as of December 31, 2013.

4  
5 **Q. Please describe the straight line remaining life method of depreciation.**

6 A. The straight line remaining life method of depreciation allocates the original cost of the  
7 property, less accumulated depreciation, less future net salvage, in equal amounts to each  
8 year of remaining service life.

9  
10 **Q. Please use an example to illustrate the development of the annual depreciation accrual  
11 rate for a particular group of property in your depreciation study.**

12 A. I will use Account 312.00, Boiler Plant Equipment, as an example because it is one of the  
13 largest depreciable groups.

14 The retirement rate method was used to analyze the survivor characteristics of this  
15 property group. Aged plant accounting data were compiled from 1997 through 2013 and  
16 analyzed to best represent the overall service life of this property. The life table for the 1997-  
17 2013 experience band is presented on pages VII-9 and VII-10 of Exhibit OG&E\_(JJS-2).  
18 The life table displays the retirement and surviving ratios of the aged plant data exposed to  
19 retirement by age interval. For example, page VII-9 shows \$835,512 retired during age  
20 interval 0.5-1.5 with \$263,572,979 exposed to retirement at the beginning of the interval.  
21 Consequently, the retirement ratio is 0.0032 ( $\$835,512/\$263,572,979$ ) and the surviving ratio  
22 is 0.9968 ( $1-0.0032$ ). The percent surviving at age 0.5 of .9968 percent is multiplied by the  
23 survivor ratio of 99.96 to derive the percent surviving at age 1.5 of 99.64 percent. This  
24 process continues for the remaining age intervals for which plant was exposed to retirement  
25 during the period 1997-2013. The resultant life table, or original survivor curve, is plotted  
26 along with the estimated smooth survivor curve, the 85-R0.5 on page VII-8.

27 The interim net salvage percent is presented on pages VIII-6 and VIII-7 of Exhibit  
28 OG&E\_(JJS-2). The percentage is based on the result of annual gross salvage minus the cost  
29 to remove plant assets as compared to the original cost of plant retired during the period 1991  
30 through 2013. The 23-year period experienced negative \$15,194,718 ( $\$1,870,626 -$

1 \$17,065,344) in net salvage for \$86,663,351 plant retired. The result is negative net salvage  
2 of 18 percent (\$15,194,718/\$86,663,351); however, the rolling five-year averages is negative  
3 19 percent. Therefore, based on the statistics for this account as well as the estimates for the  
4 other steam accounts and weighting the dismantlement costs of each unit at Mustang the  
5 recommended net salvage for the four units range from negative 19 to negative 33 percent.

6 My calculation of the annual depreciation related to original cost of Account 312.00,  
7 Boiler Plant Equipment, at December 31, 2013, is presented on pages IX-7 through IX-9 of  
8 Exhibit OG&E\_(JJS-2). The calculation is based on the 85-R0.5 interim survivor curve, the  
9 individual unit negative net salvage percent, the individual unit probable retirement date, the  
10 attained age, and the allocated book reserve. The tabulation sets forth the installation year,  
11 the original cost, calculated accrued depreciation, allocated book reserve, future accruals,  
12 remaining life and annual accrual. These totals are brought forward to the table on page VI-  
13 4.

14  
15 **Q. Were there any rates developed for future assets?**

16 **A.** Yes. There are new facilities planned to be constructed at Mustang and Sooner as well as  
17 unique assets at Muskogee. There are depreciation rates established for new facilities being  
18 constructed and placed into service after December 31, 2013 which are presented on page VI-  
19 5 of Exhibit OG&E\_(JJS-2). The first set of depreciation rates represent the combustion  
20 turbine units being installed at Mustang. These rates are based on a 35 year life span, interim  
21 survivor curve by account and net salvage percent as of mid-year 2019. Each of these  
22 parameters are based on estimates of comparable OG&E facilities and other unties installed  
23 by other electric companies. The second set of depreciation rates represent the two scrubbers  
24 being installed on Sooner Units 1 and 2. These rates are based on the current life span date  
25 of the respective Sooner Units, interim survivor curves and net salvage percent for the  
26 Sooner units as of the year the assets are to be placed into service. Sooner Unit 1 is 2018 and  
27 Sooner Unit 2 is 2019. The final rate relates to the addition of Activated Carbon Injection  
28 (ACI) on the Muskogee Units 4 & 5. These assets have a 3-year life, or 33.33%, as they are  
29 needed until the units are converted to natural gas.

1 Q. **In your opinion, are the depreciation rates set forth in Exhibit OGE\_ (JJS-2) the**  
2 **appropriate rates for the Oklahoma Commission to adopt in this proceeding for**  
3 **OG&E?**

4 A. Yes. These rates appropriately reflect the rates at which the value of OG&E's assets is being  
5 consumed over their useful lives. These rates are an appropriate basis for setting electric  
6 rates in this matter and for the Company to use for booking depreciation and amortization  
7 expense going forward.

8

9 Q. **Does this conclude your direct testimony?**

10 A. Yes.